

Step 1, Workload

NAME OF FACILITY BEING STUDIED: Gulfport

Alternate # 1					Short description: Transfer all workload from Gulfport to Biloxi, Eastern Southern Hospital and New Orleans. Build new construction for this new workload at Biloxi.			
Workload or Space Category	2001 ADC for IP	Baseline workload from Millman for BDOC & stops	2012 Projected Wkld (BDOC, stops)	2022 Projected Wkld (BDOC, stops)	% to be transferred	Year to begin transfer	Receiving Facility Name	Receiving Facility % contracted out
Inpatient Medicine	1	1	2	2	100%	2009	Biloxi	0
Inpatient Surgery	0	-	-	-				
Inpatient Psych	56	66	91	79	60%	2009	Biloxi	0
Inpatient Psych	56	66	91	79	40%	2004	Eastern Southern H	0
Inpatient Dom	0	-	-	-				
Inpatient NHCU	0	-	-	-				
Inpatient PR RTP	0	-	-	-				
Inpatient SCI	0	-	-	-				
Inpatient BRC	0	-	-	-				
Outpatient Primary Care		2,045	9,849	8,798	75%	2009	Biloxi	0
Outpatient Primary Care		2,045	9,849	8,798	25%	2004	Eastern Southern H	0
Outpatient Specialty Care		5,399	11,722	11,071	67%	2009	New Orleans	0
Outpatient Specialty Care		5,399	11,722	11,071	33%	2004	Eastern Southern H	0
Outpatient Mental Health		43,968	49,984	47,821	75%	2009	Biloxi	0
Outpatient Mental Health		43,968	49,984	47,821	25%	2004	Eastern Southern H	0
Ancillary & Diagnostics		14,700	31,997	28,788	67%	2009	Biloxi	0
Ancillary & Diagnostics		14,700	31,997	28,788	33%	2004	Eastern Southern H	0
Research SPACE	N/A		N/A	N/A				
Admin SPACE	N/A		N/A	N/A				
Other SPACE	N/A		N/A	N/A				

Step 1, Workload

NAME OF FACILITY BEING STUDIED: Gulfport

Alternate # 2					Short description: Transfer all workload from Gulfport to Biloxi, Eastern Southern Hospital and New Orleans. Will joint venture all the new workload at Biloxi with Keesler AFB.			
Workload or Space Category	Baseline Wkld	Baseline workload from Millman for beds & stops	2012 projected Wkld	2022 Projected Wkld	% to be transferred	Year to begin transfer	Receiving Facility Name	Receiving Facility % contracted out
Inpatient Medicine	1	1	2	2	100%	2009	Biloxi	0
Inpatient Surgery	0	-	-	-				
Inpatient Psych	56	66	91	79	60%	2009	Biloxi	0
Inpatient Psych	56	66	91	79	40%	2004	Eastern Southern H	0
Inpatient Dom	0	-	-	-				
Inpatient NHCU	0	-	-	-				
Inpatient PR RTP	0	-	-	-				
Inpatient SCI	0	-	-	-				
Inpatient BRC	0	-	-	-				
Outpatient Primary Care		2,045	9,849	8,798	75%	2009	Biloxi	0
Outpatient Primary Care		2,045	9,849	8,798	25%	2004	Eastern Southern H	0
Outpatient Specialty Care		5,399	11,722	11,071	67%	2009	New Orleans	0
Outpatient Specialty Care		5,399	11,722	11,071	33%	2004	Eastern Southern H	0
Outpatient Mental Health		43,968	49,984	47,821	75%	2009	Biloxi	0
Outpatient Mental Health		43,968	49,984	47,821	25%	2004	Eastern Southern H	0
Ancillary & Diagnostics		14,700	31,997	28,788	67%	2009	Biloxi	0
Ancillary & Diagnostics		14,700	31,997	28,788	33%	2004	Eastern Southern H	0
Research SPACE	N/A		N/A	N/A				
Admin SPACE	N/A		N/A	N/A				
Other SPACE	N/A		N/A	N/A				

Step 4, Access

Alternate # 1		Name of Facility Being Studied: Gulfport						
CARES Category (Dom, Specialty Care or NHCU)	County Name	FY 2012 Workload (BDOC)	Travel time from County to Facility being studied (min)	Workload to be transferred to Eastern Southern	Travel Time from County to Eastern Southern (min)	Workload to be transferred to New Orleans	Travel Time from County to New Orleans (min)	New Ave weighted Travel Time (calculated)
Dom								
NHCU								
Specialty	HARRISON	3,499	18	1,155	263	2,344	82	142

Type	Current Access %	New Access %
Primary Care	57%	72%
Acute Care	74%	72%

Alternate # 2		Name of Facility Being Studied: Gulfport						
CARES Category (Dom, Specialty Care or NHCU)	County Name	FY 2012 Workload (BDOC)	Travel time from County to Facility being studied (min)	Workload to be transferred to Eastern Southern	Travel Time from County to Eastern Southern (min)	Workload to be transferred to New Orleans	Travel Time from County to New Orleans (min)	New Ave weighted Travel Time (calculated)
Dom								
NHCU								
Specialty	HARRISON	3,499	18	1,155	263	2,344	82	142

Type	Current Access %	New Access %
Acute Care	74%	72%

Step 4, Infrastructure

2001 Baseline Data		Name of Facility Being Studied: Gulfport						
Facility Name	Campus Acreage	Original Bed Capacity (Beds)	Number of Vacant Bldgs	Number of Occupied Bldgs	Vacant Space (SF)	Average Condition Score	Annual Capital Costs *	Valuation of Campus (AEW)
Gulfport	94		1	34	64,943	3.39	3,308,650	770,000,000
Biloxi	125		0	34	9548	3.65	5,433,213	

Status Quo

Gulfport

Gulfport

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	18,210,533	18,357,468	18,448,670	18,497,008	18,465,094	18,390,186	18,276,606	18,113,131	17,698,063
Outpatient Op Cost	6,738,619	6,786,920	6,824,523	6,845,918	6,852,774	6,849,366	6,838,756	6,821,584	6,777,170
Non Clinical Categories	1,319,523	1,318,267	1,317,013	1,315,760	1,314,508	1,313,258	1,312,008	1,310,759	1,309,512
Vacant Space Op Cost	538,650	538,137	537,625	537,114	536,603	536,092	535,582	535,072	534,563

Non-Recurring Costs									
Estimated Capital Costs	3,308,350	3,251,689	3,195,999	3,141,262	3,087,463	3,034,586	2,982,614	2,931,532	2,881,325

Biloxi

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	73,585,790	74,182,524	74,633,306	74,999,219	75,219,835	75,212,566	75,070,891	74,784,496	73,997,887
Outpatient Op Cost	95,392,803	98,230,320	100,539,682	102,460,516	103,940,395	104,971,844	105,678,634	106,027,692	105,827,799
Non Clinical Categories	1,389,220	1,387,898	1,386,576	1,385,258	1,383,940	1,382,623	1,381,307	1,379,993	1,378,680
Vacant Space Op Cost	79,193	79,118	79,042	78,967	78,892	78,817	78,742	78,667	78,592

Non-Recurring Costs									
Estimated Capital Costs	5,433,213	5,340,161	5,248,702	5,158,810	5,070,458	4,983,618	4,898,266	4,814,376	4,731,922

Status Quo**Gulfport****New Orleans****Recurring Costs**

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	98,396,658	98,982,059	99,151,324	99,309,021	99,124,477	98,584,060	97,800,807	96,786,699	94,830,575
Outpatient Op Cost	104,996,447	107,568,462	109,388,801	110,891,394	111,980,584	112,509,886	112,671,264	112,442,639	111,690,987
Non Clinical Categories	2,964,859	2,962,038	2,959,219	2,956,403	2,953,590	2,950,780	2,947,973	2,945,167	2,942,365
Vacant Space Op Cost	29,596	29,568	29,540	29,512	29,484	29,456	29,428	29,400	29,372

Non-Recurring Costs

Estimated Capital Costs	8,906,456	8,753,919	8,603,995	8,456,638	8,311,805	8,169,453	8,029,538	7,892,020	7,756,857
--------------------------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------

Eastern Southern Hospital**Recurring Costs**

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	0	0	0	0	0	0	0	0	0
Outpatient Op Cost	0	0	0	0	0	0	0	0	0
Non Clinical Categories	0	0	0	0	0	0	0	0	0

Non-Recurring Costs

Estimated Capital Costs	0	0	0	0	0	0	0	0	0
--------------------------------	---	---	---	---	---	---	---	---	---

Step 5, Status Quo

Status Quo
Gulfport
Gulfport

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	17,214,538	16,823,702	16,504,603	16,272,901	16,120,779	15,975,416	15,837,422	15,675,368	15,492,018	15,325,956
Outpatient Op Cost	6,725,627	6,680,127	6,638,076	6,603,077	6,575,311	6,545,842	6,516,429	6,484,168	6,447,418	6,411,657
Non Clinical Categories	1,308,266	1,307,022	1,305,778	1,304,536	1,303,294	1,302,054	1,300,815	1,299,578	1,298,341	1,297,106
Vacant Space Op Cost	534,055	533,547	533,039	532,532	532,025	531,519	531,013	530,508	530,003	529,499

Non-Recurring Costs										
Estimated Capital Costs	2,831,978	2,783,476	2,735,805	2,688,950	2,642,897	2,597,634	2,553,145	2,509,418	2,466,441	2,424,199

Biloxi

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	73,125,784	72,387,442	71,702,037	71,182,726	70,831,530	70,503,061	70,161,734	69,789,608	69,351,491	68,939,315
Outpatient Op Cost	105,338,154	104,786,349	104,185,671	103,586,089	103,145,939	102,663,317	102,069,482	101,387,345	100,568,520	99,787,364
Non Clinical Categories	1,377,369	1,376,058	1,374,749	1,373,440	1,372,134	1,370,829	1,369,524	1,368,221	1,366,919	1,365,619
Vacant Space Op Cost	78,517	78,443	78,368	78,293	78,219	78,145	78,070	77,996	77,922	77,848

Non-Recurring Costs										
Estimated Capital Costs	4,650,881	4,571,227	4,492,938	4,415,989	4,340,359	4,266,023	4,192,961	4,121,150	4,050,569	3,981,197

Step 5, Status Quo

Status Quo
Gulfport
New Orleans

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	92,841,376	91,001,014	89,425,665	88,047,844	87,060,702	86,142,018	85,314,706	84,433,389	83,493,918	82,689,702
Outpatient Op Cost	110,745,473	109,617,352	108,515,605	107,445,517	106,616,291	105,772,909	104,884,520	103,941,399	102,899,774	101,967,448
Non Clinical Categories	2,939,566	2,936,769	2,933,974	2,931,182	2,928,394	2,925,608	2,922,824	2,920,043	2,917,265	2,914,489
Vacant Space Op Cost	29,344	29,316	29,288	29,260	29,232	29,205	29,177	29,149	29,121	29,094

Non-Recurring Costs										
Estimated Capital Costs	7,624,009	7,493,436	7,365,099	7,238,960	7,114,982	6,993,127	6,873,359	6,755,642	6,639,941	6,526,222

Eastern Southern Hospi

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	0	0	0	0	0	0	0	0	0	0
Outpatient Op Cost	0	0	0	0	0	0	0	0	0	0
Non Clinical Categories	0	0	0	0	0	0	0	0	0	0

Non-Recurring Costs										
Estimated Capital Costs	0	0	0	0	0	0	0	0	0	0

Market Plan Rerun 10/29/03

Gulfport

Gulfport

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	14,646,989	14,693,928	14,695,460	14,653,517	14,553,073	38,850	38,814	38,777	38,740
Outpatient Op Cost	6,429,583	6,459,849	6,529,390	6,541,808	6,493,019	0	0	0	0
Non Clinical Op Cost	1,319,523	1,318,267	1,317,013	1,315,760	1,314,508	330,192	329,878	329,565	329,251
Vacant Space Op Cost	247,084	238,431	234,085	229,097	226,219	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
---------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	1,603,627	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolitio	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	507,389	0	0	0
---------------------	---	---	---	---	---	---------	---	---	---

Market Plan Rerun 10/29/03

Gulfport

Receiving Facility 1: Biloxi

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	54,677,298	54,831,217	54,926,949	54,996,507	54,788,090	66,090,701	65,813,348	64,329,970	63,600,019
Outpatient Op Cost	38,424,550	40,097,663	39,749,895	39,091,198	38,922,688	47,327,862	47,405,841	47,363,431	47,133,879
Non Clinical Op Cost	1,389,220	1,387,898	1,386,576	1,385,258	1,383,940	1,382,623	1,381,307	1,379,993	1,378,680
Vacant Space Op Cost	55,357	34,713	33,865	33,143	32,654	30,650	25,935	22,930	21,672
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	6,546,193	6,434,079	0	0	0	0
Renovate	1,672,927	679,696	668,055	448,092	794,318	780,714	939,156	168,870	165,978
Leases	3,129,970	0	0	0	0	0	0	0	0
Vacant Space Demolitio	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Market Plan Rerun 10/29/03

Gulfport

Receiving Facility 2: Eastern Southern Hospital

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	30,438,140	27,476,718	28,003,419	18,709,724	19,012,019	19,138,718	19,168,357	19,083,481	18,560,691
Outpatient Op Cost	46,931,395	48,809,869	49,802,382	54,531,752	57,237,619	56,290,905	57,251,178	57,619,403	57,597,918
Non Clinical Op Cost	129,972	128,563	127,179	125,818	124,479	991,358	980,935	970,686	960,605
Vacant Space Op Cost	208,355	190,124	144,290	271,315	96,929	57,764	9,343	1,154	0
Savings/Cost/Profit	0	9,697,526	9,778,354	9,859,856	9,942,037	10,350,346	10,436,616	10,523,604	10,611,318

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	14,110,494	1,633,623	0	5,582,436	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	10,667,499	0	0	862,216	0	2,476,652	0	0	0
Vacant Space Demolitio	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Market Plan Rerun 10/29/03

Gulfport

Receiving Facility 3: New Orleans

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	93,673,043	94,111,902	94,270,500	94,416,137	94,275,897	93,801,823	93,110,206	92,161,278	90,332,078
Outpatient Op Cost	104,098,791	105,971,414	107,886,545	108,613,052	109,566,079	109,999,909	110,085,051	109,248,961	108,490,537
Non Clinical Op Cost	2,964,859	2,962,038	2,959,219	2,956,403	2,953,590	2,950,780	2,947,973	2,945,167	2,942,365
Vacant Space Op Cost	215,895	220,606	166,597	162,781	145,606	136,699	127,967	141,266	136,485
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
---------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	4,717,527	1,446,224	1,048,161	448,062	0	0	0	0	0
Leases	23,382,521	0	0	0	0	0	0	0	0
Vacant Space Demolitio	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	251,870	244,324	237,003	229,902	223,013	216,331	209,850	203,562	197,463
---------------------	---------	---------	---------	---------	---------	---------	---------	---------	---------

Market Plan Re

Gulfport

Gulfport

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	38,703	38,666	38,629	38,593	38,556	38,519	38,483	38,446	38,409	38,373
Outpatient Op Cost	0	0	0	0	0	0	0	0	0	0
Non Clinical Op Cost	328,938	328,625	328,312	327,999	327,688	327,376	327,064	326,753	326,442	326,131
Vacant Space Op Cost	0	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolitio	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 5, Market Plan costs

Market Plan Re

Gulfport

Receiving Facility 1: Bilc

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	62,811,155	62,131,315	61,544,119	61,090,649	60,772,068	60,459,470	60,170,808	59,852,614	59,500,824	59,164,226
Outpatient Op Cost	46,715,715	46,320,695	45,953,589	45,605,155	45,346,130	45,062,219	44,760,536	44,425,875	44,036,169	43,650,409
Non Clinical Op Cost	1,377,369	1,376,058	1,374,749	1,373,440	1,372,134	1,370,829	1,369,524	1,368,221	1,366,919	1,365,619
Vacant Space Op Cost	26,250	28,406	30,085	31,101	31,036	31,218	31,360	31,921	33,023	34,091
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolitio	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Market Plan Re

Gulfport

Receiving Facility 2: East

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	17,924,014	17,434,626	16,967,769	16,634,074	16,436,843	16,262,161	16,062,375	15,837,246	15,551,553	15,294,393
Outpatient Op Cost	57,360,064	57,103,208	56,778,077	56,454,186	56,223,344	55,759,409	55,409,113	54,995,381	54,488,985	54,019,452
Non Clinical Op Cost	950,690	940,937	931,349	921,915	912,639	903,516	894,541	885,714	877,032	868,493
Vacant Space Op Cost	0	0	0	0	0	0	0	0	245	501
Savings/Cost/Profit	10,699,762	10,788,943	10,878,869	10,969,543	11,060,973	11,153,166	11,246,126	11,339,862	11,434,379	11,529,680

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	699,591	0	0	553,327	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Market Plan Re

Gulfport

Receiving Facility 3: Nev

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	88,472,125	86,753,137	85,281,187	83,991,512	83,067,425	82,205,943	81,430,931	80,604,426	79,725,180	78,971,069
Outpatient Op Cost	107,547,736	107,046,246	105,343,718	104,283,060	103,446,568	102,594,881	101,702,314	100,756,338	98,804,636	97,874,168
Non Clinical Op Cost	2,939,566	2,936,769	2,933,974	2,931,182	2,928,394	2,925,608	2,922,824	2,920,043	2,917,265	2,914,489
Vacant Space Op Cost	131,194	93,445	106,082	102,369	96,895	91,430	91,437	95,096	98,768	102,709
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolitio	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	191,546	185,808	180,240	174,840	169,601	164,520	159,590	154,808	150,170	145,671

100% contract Rerun 10/29/03**Gulfport**

Gulfport

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	14,133,664	14,241,190	14,303,466	14,320,413	14,277,283	11,179,657	11,108,716	11,005,845	10,741,883
Outpatient Op Cost	11,019,814	11,155,245	11,261,668	11,324,562	11,348,861	10,947,019	10,844,969	10,809,669	10,703,080
Non Clinical Op Cost	1,221,477	1,220,315	1,219,154	1,217,994	1,216,835	330,192	329,878	329,565	329,251
Vacant Space Op Cost	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	507,389	0	0	0

100% contract Rerun 10/29/03**Gulfport****Receiving Facility 1: Biloxi****Recurring Costs**

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	54,696,200	54,850,102	54,945,815	55,015,355	55,022,935	57,795,902	57,627,631	56,273,064	55,806,757
Outpatient Op Cost	38,200,050	39,866,610	39,513,698	39,776,809	39,611,300	41,428,851	41,530,264	41,513,174	41,290,052
Non Clinical Op Cost	1,389,220	1,387,898	1,386,576	1,385,258	1,383,940	1,382,623	1,381,307	1,379,993	1,378,680
Vacant Space Op Cost	70,214	45,341	41,243	38,072	36,222	54,635	49,877	47,333	50,089
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	5,351,240	5,259,592	0	0	0	0
Renovate	775,138	0	0	346,354	794,318	780,714	939,156	168,870	165,978
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

100% contract Rerun 10/29/03**Gulfport****Receiving Facility 2: Eastern Southern Hospital****Recurring Costs**

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	24,601,305	21,548,790	22,001,237	12,651,691	12,922,518	13,033,660	13,059,923	12,996,518	12,580,727
Outpatient Op Cost	45,678,821	47,963,734	48,909,673	53,668,188	54,509,234	53,528,822	54,209,638	54,591,919	54,606,947
Non Clinical Op Cost	129,972	128,563	127,179	125,818	124,479	991,358	980,935	970,686	960,605
Vacant Space Op Cost	247,557	185,399	141,991	267,961	50,673	19,872	9,343	1,586	2,742
Savings/Cost/Profit	0	9,697,526	9,778,354	9,859,856	9,942,037	10,024,902	10,108,459	10,192,712	10,277,669

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	7,776,366	9,305,273	0	0	5,582,436	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	4,254,441	0	0	862,216	0	2,476,652	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

100% contract Rerun 10/29/03**Gulfport****Receiving Facility 3: New Orleans****Recurring Costs**

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	93,673,043	94,111,902	94,270,500	94,416,137	94,275,897	93,801,824	93,110,206	92,161,278	90,332,078
Outpatient Op Cost	106,623,981	108,554,824	110,561,175	108,613,052	109,566,079	108,635,860	108,719,383	107,885,216	107,132,039
Non Clinical Op Cost	2,964,859	2,962,038	2,959,219	2,956,403	2,953,590	2,950,780	2,947,973	2,945,167	2,942,365
Vacant Space Op Cost	304,208	307,406	251,910	246,634	228,022	217,704	207,585	219,520	213,399
Savings/Cost/Profit	0	0	0	0	0	1,530,220	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	4,450,900	1,446,224	1,048,161	448,062	0	0	0	0	0
Leases	13,769,454	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

100% contract Re**Gulfport**

Gulfport

Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	10,434,085	10,185,398	9,982,957	9,837,779	9,743,171	9,653,722	9,567,116	9,466,117	9,352,295
Outpatient Op Cost	10,408,757	10,290,109	10,183,605	10,097,902	10,032,009	9,962,689	9,894,855	9,819,499	9,731,944
Non Clinical Op Cost	328,938	328,625	328,312	327,999	327,688	327,376	327,064	326,753	326,442
Vacant Space Op Cost	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

100% contract Re**Gulfport****Receiving Facility 1: Biloxi**

Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	55,309,009	54,870,156	54,479,085	54,169,862	53,951,672	53,596,304	53,390,834	53,165,091	52,908,249
Outpatient Op Cost	40,975,000	40,634,195	40,317,228	40,012,893	39,790,430	39,544,731	39,281,246	38,987,887	38,644,732
Non Clinical Op Cost	1,377,369	1,376,058	1,374,749	1,373,440	1,372,134	1,370,829	1,369,524	1,368,221	1,366,919
Vacant Space Op Cost	54,256	58,132	61,244	63,294	63,801	58,651	59,364	60,572	62,444
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

100% contract Re**Gulfport****Receiving Facility 2: Eastern**

Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	12,080,834	11,695,145	11,319,337	11,044,385	10,881,763	10,739,807	10,578,570	10,402,213	10,180,613
Outpatient Op Cost	54,406,822	54,181,192	53,882,246	53,578,991	53,360,947	53,121,031	52,784,984	52,386,749	51,898,713
Non Clinical Op Cost	950,690	940,937	931,349	921,915	912,639	903,516	894,541	885,714	877,032
Vacant Space Op Cost	1,083	1,084	965	354	0	0	0	0	245
Savings/Cost/Profit	10,363,332	10,449,709	10,536,807	10,624,630	10,713,185	10,802,479	10,892,517	10,983,305	11,074,850

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	699,591	0	0	553,327	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

100% contract Re**Gulfport****Receiving Facility 3: New Or**

Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	88,472,125	86,753,137	85,281,187	83,991,512	83,067,426	82,205,942	81,430,931	80,604,426	79,725,179
Outpatient Op Cost	106,195,515	105,705,059	104,015,204	102,968,025	102,143,127	101,301,565	100,420,343	99,485,486	97,546,326
Non Clinical Op Cost	2,939,566	2,936,769	2,933,974	2,931,182	2,928,394	2,925,608	2,922,824	2,920,043	2,917,265
Vacant Space Op Cost	206,791	167,747	179,112	174,147	167,444	160,771	159,590	162,082	164,607
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

100% contract Re

Gulfport

Gulfport

Recurring Costs	
	2022
Inpatient Op Cost	9,248,235
Outpatient Op Cost	9,647,265
Non Clinical Op Cost	326,131
Vacant Space Op Cost	0
Savings/Cost/Profit	0

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	0

100% contract Re

Gulfport

Receiving Facility 1: Biloxi

Recurring Costs	
	2022
Inpatient Op Cost	52,803,384
Outpatient Op Cost	38,304,617
Non Clinical Op Cost	1,365,619
Vacant Space Op Cost	69,810
Savings/Cost/Profit	0

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	0

100% contract Re

Gulfport

Receiving Facility 2: Eastern

Recurring Costs	
	2022
Inpatient Op Cost	9,976,710
Outpatient Op Cost	51,448,537
Non Clinical Op Cost	868,493
Vacant Space Op Cost	1,078
Savings/Cost/Profit	11,167,155

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	0

100% contract Re

Gulfport

Receiving Facility 3: New Or

Recurring Costs	
	2022
Inpatient Op Cost	78,971,069
Outpatient Op Cost	96,625,905
Non Clinical Op Cost	2,914,489
Vacant Space Op Cost	167,421
Savings/Cost/Profit	0

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	0

Alternative #1 Rerun 10/29/03

Gulfport

Gulfport

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	14,432,804	14,481,642	14,484,995	14,443,816	14,344,135	0	0	0	0
Outpatient Op Cost	6,429,583	6,459,849	6,529,390	6,541,808	6,493,019	0	0	0	0
Non Clinical Op Cost	1,319,523	1,318,267	1,317,013	1,315,760	1,314,508	330,192	329,878	329,565	329,251
Vacant Space Op Cost	247,084	238,431	234,085	229,097	226,219	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
---------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	1,603,627	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	507,389	0	0	0
---------------------	---	---	---	---	---	---------	---	---	---

Alternative #1 Rerun 10/29/03**Gulfport****Receiving Facility 1: Biloxi****Recurring Costs**

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	54,696,200	54,850,102	54,945,815	55,015,355	54,806,919	66,109,513	65,832,142	64,347,545	63,617,576
Outpatient Op Cost	38,424,550	40,097,663	39,749,895	39,091,198	38,922,688	45,876,648	45,961,521	45,928,393	45,709,007
Non Clinical Op Cost	1,389,220	1,387,898	1,386,576	1,385,258	1,383,940	1,382,623	1,381,307	1,379,993	1,378,680
Vacant Space Op Cost	55,357	34,713	33,865	33,143	32,654	30,650	25,935	22,930	21,672
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	12,026,005	11,820,041	0	0	0	0
Renovate	1,466,677	679,696	668,055	448,092	794,318	780,714	939,156	168,870	165,978
Leases	3,129,970	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Alternative #1 Rerun 10/29/03**Gulfport**

Receiving Facility 2: Eastern Southern Hospital

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	30,438,140	27,476,718	28,003,419	18,709,724	19,012,019	19,138,718	19,168,357	19,083,481	18,560,691
Outpatient Op Cost	46,931,395	48,809,869	49,802,382	54,531,751	57,237,619	56,290,906	57,251,178	57,619,402	57,597,918
Non Clinical Op Cost	129,972	128,563	127,179	125,818	124,479	991,358	980,935	970,686	960,605
Vacant Space Op Cost	208,355	190,124	144,290	271,315	96,929	57,764	9,343	1,154	0
Savings/Cost/Profit	0	9,697,526	9,778,354	9,859,856	9,942,037	10,350,346	10,436,616	10,523,604	10,611,318

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	14,110,494	1,633,623	0	5,582,436	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	10,667,499	0	0	862,216	0	2,476,652	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Alternative #1 Rerun 10/29/03**Gulfport**

Receiving Facility 3: New Orleans

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	93,673,043	94,111,902	94,270,500	94,416,137	94,275,897	93,801,824	93,110,206	92,161,278	90,332,078
Outpatient Op Cost	104,098,791	105,971,414	107,886,545	108,613,052	109,566,079	109,999,910	110,085,050	109,248,961	108,490,537
Non Clinical Op Cost	2,964,859	2,962,038	2,959,219	2,956,403	2,953,590	2,950,780	2,947,973	2,945,167	2,942,365
Vacant Space Op Cost	215,895	220,606	166,597	162,781	145,606	136,699	127,967	141,266	136,485
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	4,717,527	1,446,224	1,048,161	448,062	0	0	0	0	0
Leases	23,382,521	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	251,870	244,324	237,003	229,902	223,013	216,331	209,850	203,562	197,463
----------------------------	---------	---------	---------	---------	---------	---------	---------	---------	---------

Alternative #1 R

Gulfport

Gulfport

Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	0	0	0	0	0	0	0	0	0
Outpatient Op Cost	0	0	0	0	0	0	0	0	0
Non Clinical Op Cost	328,938	328,625	328,312	327,999	327,688	327,376	327,064	326,753	326,442
Vacant Space Op Cost	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
---------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
---------------------	---	---	---	---	---	---	---	---	---

Alternative #1 R**Gulfport****Receiving Facility 1: Bilox****Recurring Costs**

	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	62,828,696	62,148,840	61,561,627	61,108,139	60,789,542	60,476,927	60,188,250	59,870,038	59,518,233
Outpatient Op Cost	45,302,925	44,921,479	44,568,395	44,234,717	43,988,931	43,718,755	43,431,784	43,112,288	42,738,671
Non Clinical Op Cost	1,377,369	1,376,058	1,374,749	1,373,440	1,372,134	1,370,829	1,369,524	1,368,221	1,366,919
Vacant Space Op Cost	26,250	28,406	30,085	31,101	31,036	31,218	31,360	31,921	33,023
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Alternative #1 R**Gulfport****Receiving Facility 2: East****Recurring Costs**

	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	17,924,014	17,434,626	16,967,769	16,634,074	16,436,843	16,262,161	16,062,375	15,837,246	15,551,553
Outpatient Op Cost	57,360,065	57,103,209	56,778,078	56,454,187	56,223,344	55,759,409	55,409,113	54,995,380	54,488,984
Non Clinical Op Cost	950,690	940,937	931,349	921,915	912,639	903,516	894,541	885,714	877,032
Vacant Space Op Cost	0	0	0	0	0	0	0	0	245
Savings/Cost/Profit	10,699,762	10,788,943	10,878,869	10,969,543	11,060,973	11,153,166	11,246,126	11,339,862	11,434,379

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	699,591	0	0	553,327	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Alternative #1 R**Gulfport****Receiving Facility 3: New****Recurring Costs**

	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	88,472,125	86,753,137	85,281,187	83,991,512	83,067,426	82,205,942	81,430,931	80,604,426	79,725,179
Outpatient Op Cost	107,547,737	107,046,246	105,343,718	104,283,060	103,446,568	102,594,881	101,702,314	100,756,337	98,804,636
Non Clinical Op Cost	2,939,566	2,936,769	2,933,974	2,931,182	2,928,394	2,925,608	2,922,824	2,920,043	2,917,265
Vacant Space Op Cost	131,194	93,445	106,082	102,369	96,895	91,430	91,437	95,096	98,768
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	191,546	185,808	180,240	174,840	169,601	164,520	159,590	154,808	150,170
----------------------------	---------	---------	---------	---------	---------	---------	---------	---------	---------

Alternative #1 R

Gulfport

Gulfport

Recurring Costs	
	2022
Inpatient Op Cost	0
Outpatient Op Cost	0
Non Clinical Op Cost	326,131
Vacant Space Op Cost	0
Savings/Cost/Profit	0

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	0

Alternative #1 R

Gulfport

Receiving Facility 1: Bilox

Recurring Costs	
	2022
Inpatient Op Cost	59,181,617
Outpatient Op Cost	42,368,594
Non Clinical Op Cost	1,365,619
Vacant Space Op Cost	34,091
Savings/Cost/Profit	0

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	0

Alternative #1 R

Gulfport

Receiving Facility 2: East

Recurring Costs	
	2022
Inpatient Op Cost	15,294,393
Outpatient Op Cost	54,019,452
Non Clinical Op Cost	868,493
Vacant Space Op Cost	501
Savings/Cost/Profit	11,529,680

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	0

Alternative #1 R

Gulfport

Receiving Facility 3: New

Recurring Costs	
	2022
Inpatient Op Cost	78,971,069
Outpatient Op Cost	97,874,167
Non Clinical Op Cost	2,914,489
Vacant Space Op Cost	102,709
Savings/Cost/Profit	0

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	145,671

Alternative #2 10/29 rerun

Gulfport

Gulfport

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	14,432,804	14,481,642	14,484,995	14,443,816	14,344,135	0	0	0	0
Outpatient Op Cost	6,429,583	6,459,849	6,529,390	6,541,808	6,493,019	0	0	0	0
Non Clinical Op Cost	1,319,523	1,318,267	1,317,013	1,315,760	1,314,508	330,192	329,878	329,565	329,251
Vacant Space Op Cost	247,084	238,431	234,085	229,097	226,219	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
---------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	1,603,627	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	507,389	0	0	0
---------------------	---	---	---	---	---	---------	---	---	---

Alternative #2 10/29 rerun

Gulfport

Receiving Facility 1: Biloxi

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	54,792,826	54,946,036	55,041,209	55,110,132	55,117,039	54,314,959	54,170,854	52,846,783	52,434,745
Outpatient Op Cost	38,512,032	40,185,060	39,837,210	39,178,430	38,267,330	42,304,749	42,391,966	42,361,756	42,149,073
Non Clinical Op Cost	1,389,220	1,387,898	1,386,576	1,385,258	1,383,940	1,382,623	1,381,307	1,379,993	1,378,680
Vacant Space Op Cost	64,053	43,283	42,315	41,444	40,773	66,819	61,472	57,808	55,687
Savings/Cost/Profit	0	0	0	0	0	10,045,524	9,671,450	9,294,013	8,842,708

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	6,334,533	6,226,044	0	0	0	0
Renovate	1,206,329	679,696	668,055	448,092	794,318	780,714	939,156	168,870	165,978
Leases	3,129,970	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Alternative #2 10/29 rerun

Gulfport

Receiving Facility 2: Eastern Southern Hospital

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	30,438,140	27,476,718	28,003,419	18,709,724	19,012,019	19,138,718	19,168,357	19,083,481	18,560,691
Outpatient Op Cost	46,931,395	48,809,869	49,802,382	54,531,751	57,237,619	56,290,906	57,251,178	57,619,402	57,597,918
Non Clinical Op Cost	129,972	128,563	127,179	125,818	124,479	991,358	980,935	970,686	960,605
Vacant Space Op Cost	208,355	190,124	144,290	271,315	96,929	57,764	9,343	1,154	0
Savings/Cost/Profit	0	9,697,526	9,778,354	9,859,856	9,942,037	10,350,346	10,436,616	10,523,604	10,611,318

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	14,110,494	1,633,623	0	5,582,436	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	10,667,499	0	0	862,216	0	2,476,652	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Alternative #2 10/29 rerun

Gulfport

Receiving Facility 3: New Orleans

Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	93,673,043	94,111,902	94,270,500	94,416,137	94,275,897	93,801,824	93,110,206	92,161,278	90,332,078
Outpatient Op Cost	104,098,791	105,971,414	107,886,545	108,613,052	109,566,079	109,999,910	110,085,050	109,248,961	108,490,537
Non Clinical Op Cost	2,964,859	2,962,038	2,959,219	2,956,403	2,953,590	2,950,780	2,947,973	2,945,167	2,942,365
Vacant Space Op Cost	215,895	220,606	166,597	162,781	145,606	136,699	127,967	141,266	136,485
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	0	0	0	0	0	0	0	0	0
Renovate	4,717,527	1,446,224	1,048,161	448,062	0	0	0	0	0
Leases	23,382,521	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	251,870	244,324	237,003	229,902	223,013	216,331	209,850	203,562	197,463
----------------------------	---------	---------	---------	---------	---------	---------	---------	---------	---------

Alternative #2 10/29

Gulfport

Gulfport

Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	0	0	0	0	0	0	0	0	0
Outpatient Op Cost	0	0	0	0	0	0	0	0	0
Non Clinical Op Cost	328,938	328,625	328,312	327,999	327,688	327,376	327,064	326,753	326,442
Vacant Space Op Cost	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
---------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
---------------------	---	---	---	---	---	---	---	---	---

Alternative #2 10/29

Gulfport

Receiving Facility 1: Biloxi

Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	51,994,240	51,601,386	51,254,521	50,974,016	50,778,018	50,586,414	50,398,438	50,192,106	49,955,992
Outpatient Op Cost	41,749,887	41,374,484	41,027,368	40,698,538	40,457,395	40,192,156	39,910,117	39,595,849	39,228,460
Non Clinical Op Cost	1,377,369	1,376,058	1,374,749	1,373,440	1,372,134	1,370,829	1,369,524	1,368,221	1,366,919
Vacant Space Op Cost	59,402	60,765	61,697	62,042	61,346	60,887	60,409	60,337	60,795
Savings/Cost/Profit	8,393,061	7,995,428	7,637,450	7,327,250	7,052,650	6,789,406	6,544,876	6,304,248	6,070,256

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Alternative #2 10/29

Gulfport

Receiving Facility 2: Eastern So

Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	17,924,014	17,434,626	16,967,769	16,634,074	16,436,843	16,262,161	16,062,375	15,837,246	15,551,553
Outpatient Op Cost	57,360,065	57,103,209	56,778,078	56,454,187	56,223,344	55,759,409	55,409,113	54,995,380	54,488,984
Non Clinical Op Cost	950,690	940,937	931,349	921,915	912,639	903,516	894,541	885,714	877,032
Vacant Space Op Cost	0	0	0	0	0	0	0	0	245
Savings/Cost/Profit	10,699,762	10,788,943	10,878,869	10,969,543	11,060,973	11,153,166	11,246,126	11,339,862	11,434,379

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
---------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	699,591	0	0	553,327	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
---------------------	---	---	---	---	---	---	---	---	---

Alternative #2 10/29

Gulfport

Receiving Facility 3: New Orlear

Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
Inpatient Op Cost	88,472,125	86,753,137	85,281,187	83,991,512	83,067,426	82,205,942	81,430,931	80,604,426	79,725,179
Outpatient Op Cost	107,547,737	107,046,246	105,343,718	104,283,060	103,446,568	102,594,881	101,702,314	100,756,337	98,804,636
Non Clinical Op Cost	2,939,566	2,936,769	2,933,974	2,931,182	2,928,394	2,925,608	2,922,824	2,920,043	2,917,265
Vacant Space Op Cost	131,194	93,445	106,082	102,369	96,895	91,430	91,437	95,096	98,768
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings

Savings/Cost/Profit	0	0	0	0	0	0	0	0	0
----------------------------	---	---	---	---	---	---	---	---	---

Non Recurring Costs

	2013	2014	2015	2016	2017	2018	2019	2020	2021
New Construction	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue

Savings/Cost/Profit	191,546	185,808	180,240	174,840	169,601	164,520	159,590	154,808	150,170
----------------------------	---------	---------	---------	---------	---------	---------	---------	---------	---------

Alternative #2 10/29

Gulfport

Gulfport

Recurring Costs	
	2022
Inpatient Op Cost	0
Outpatient Op Cost	0
Non Clinical Op Cost	326,131
Vacant Space Op Cost	0
Savings/Cost/Profit	0

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	0

Alternative #2 10/29

Gulfport

Receiving Facility 1: Biloxi

Recurring Costs	
	2022
Inpatient Op Cost	49,730,846
Outpatient Op Cost	38,864,334
Non Clinical Op Cost	1,365,619
Vacant Space Op Cost	61,241
Savings/Cost/Profit	5,846,559

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	0

Alternative #2 10/29

Gulfport

Receiving Facility 2: Eastern So

Recurring Costs	
	2022
Inpatient Op Cost	15,294,393
Outpatient Op Cost	54,019,452
Non Clinical Op Cost	868,493
Vacant Space Op Cost	501
Savings/Cost/Profit	11,529,680

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	0

Alternative #2 10/29

Gulfport

Receiving Facility 3: New Orleans

Recurring Costs	
	2022
Inpatient Op Cost	78,971,069
Outpatient Op Cost	97,874,167
Non Clinical Op Cost	2,914,489
Vacant Space Op Cost	102,709
Savings/Cost/Profit	0

Recurring Savings	
Savings/Cost/Profit	0

Non Recurring Costs	
	2022
New Construction	0
Renovate	0
Leases	0
Vacant Space Demolition	0

Non Recurring Revenue	
Savings/Cost/Profit	145,671

Step 6, Capital Cost Summary

SUMMARY
Capital Cost
Summary

Capital Costs Summary Rerun 10/29/03					
	Status Quo	Original Market Plan	100% Contract	Alternate 1	Alternate 2
Facility Being Reviewed: Gulfport					
New Construction	-	-	\$ 0	\$ 0	\$ 0
Renovation	-	\$ 1,603,627	\$ 0	\$ 1,603,627	\$ 1,603,627
Total	-	1,603,627	0	1,603,627	1,603,627
Receiving Facility 1: Biloxi					
New Construction	-	\$ 12,980,272	\$ 10,610,832	\$ 23,846,046	\$ 12,560,577
Renovation	-	\$ 6,317,806	\$ 3,970,528	\$ 6,111,556	\$ 5,851,208
Total	-	19,298,078	14,581,360	29,957,602	18,411,785
Receiving Facility 3: New Orleans					
New Construction	-	-	\$ 0	\$ 0	\$ 0
Renovation	-	\$ 7,659,974	\$ 7,393,347	\$ 7,659,974	\$ 7,659,974
Total	-	7,659,974	7,393,347	7,659,974	7,659,974
Receiving Facility 2: Eastern Southern Hospital					
New Construction	-	\$ 21,326,553	\$ 22,664,075	\$ 21,326,553	\$ 21,326,553
Renovation	-	-	\$ 0	\$ 0	\$ 0
Total	-	21,326,553	22,664,075	21,326,553	21,326,553
		49,888,232	44,638,782	60,547,756	49,001,939

Capital Costs Summary					
	Status Quo	Original Market Plan	100% Contract	Alt 1	Alt 2
Facility Being Reviewed: Gulfport					
New Construction	-	-	\$ 0	\$ 0	\$ 0
Renovation	-	\$ 1,603,627	\$ 0	\$ 1,603,627	\$ 1,603,627
Total	-	\$1,603,627	\$0	\$1,603,627	\$1,603,627
Receiving Facility 1: Biloxi					
New Construction	-	\$ 12,980,272	\$ 18,842,996	\$ 23,846,046	\$ 12,560,577
Renovation	-	\$ 6,317,806	\$ 6,111,556	\$ 6,111,556	\$ 5,851,208
Total	-	\$19,298,078	\$24,954,552	\$29,957,602	\$18,411,785
Receiving Facility 2: New Orleans					
New Construction	-	-	\$ 0	\$ 0	\$ 0
Renovation	-	\$ 7,659,974	\$ 7,659,974	\$ 7,659,974	\$ 7,659,974
Total	-	\$7,659,974	\$7,659,974	\$7,659,974	\$7,659,974
Receiving Facility 3: Eastern Southern Hospital					
New Construction	-	\$ 21,326,553	\$ 21,333,602	\$ 21,326,553	\$ 21,326,553
Renovation	-	-	\$ 0	\$ 0	\$ 0
Total	-	\$21,326,553	\$21,333,602	\$21,326,553	\$21,326,553
		\$49,888,232	\$53,948,128	\$60,547,756	\$49,001,939

Step 6, Operating Cost Summar

Operational Costs Summary Rerun 10/29/03					
	Status Quo	Original Market Plan	100% Contract	Alternate 1	Alternate 2
Facility Being Reviewed: Gulfport					
Operating Costs	\$ 487,667,402	\$118,591,375	\$422,956,502	\$116,995,242	\$116,995,242
Receiving Facility 1: Biloxi					
Operating Costs	\$ 3,357,911,372	\$ 2,005,714,614	\$ 1,827,116,125	\$ 1,986,810,945	\$ 1,899,594,565
Receiving Facility 3: New Orleans					
Operating Costs	\$ 3,866,432,490	\$ 3,732,331,642	\$ 3,724,642,791	\$ 3,732,331,637	\$ 3,732,331,637
Receiving Facility 2: Eastern Southern Hospital					
Operating Costs	-	\$ 1,615,567,362	\$ 1,455,060,772	\$ 1,615,567,363	\$ 1,615,567,363

SUMMARY Operating Cost Summary					
	Status Quo	Original Market Plan	100% Contract	Alt 1	Alt 2
Facility Being Reviewed: Gulfport					
Operating Costs	487,667,400	118,591,375	353,081,069	117,856,007	117,856,007
Receiving Facility 1: Biloxi					
Operating Costs	3,357,911,365	\$ 2,005,714,614	\$ 1,851,607,074	\$ 1,986,810,945	\$ 1,899,594,565
Receiving Facility 2: New Orleans					
Operating Costs	3,866,372,816	\$ 3,732,331,642	\$ 3,732,331,637	\$ 3,732,331,637	\$ 3,732,331,637
Receiving Facility 3: Eastern Southern Hospital					
Operating Costs	-	\$ 1,615,567,362	\$ 1,490,595,231	\$ 1,615,567,363	\$ 1,615,567,36

Step 6, Life Cycle Costs

Life Cycle Costs Rerun 10/29/03					
	Status Quo	Original Market Plan	100% Contract	Alternate 1	Alternate 2
Facility Being Reviewed: Gulfport					
Recurring	487,667,402	\$118,591,375	\$422,956,502	\$116,995,242	\$116,995,242
Non Recurring	\$ 54,048,763	\$ 1,096,238	\$ -507,389	\$ 1,096,238	\$ 1,096,238
Total	541,716,165	133,365,726	436,616,522	131,769,593	131,769,593
Receiving Facility 1: Biloxi					
Recurring	\$ 3,357,911,372	\$ 2,005,714,614	\$ 1,827,116,125	\$ 1,986,810,945	\$ 1,899,594,565
Non Recurring	\$ 88,762,820	\$ 22,428,048	\$ 14,581,360	\$ 33,087,572	\$ 21,541,755
Total	3,446,674,192	2,028,142,662	1,841,697,485	2,019,898,517	1,921,136,320
Receiving Facility 2: Eastern Southern Hospital					
Recurring	-	\$ 1,615,567,362	\$ 1,455,060,772	\$ 1,615,567,363	\$ 1,615,567,363
Non Recurring	-	\$ 36,585,838	\$ 31,510,302	\$ 36,585,838	\$ 36,585,838
Total	0	1,652,153,200	1,486,571,074	1,652,153,201	1,652,153,201
Receiving Facility 3: New Orleans					
Recurring	\$ 3,866,432,490	\$ 3,732,331,642	\$ 3,724,642,791	\$ 3,732,331,637	\$ 3,732,331,637
Non Recurring	\$ 145,505,458	\$ 27,352,383	\$ 21,162,801	\$ 27,352,383	\$ 27,352,383
Total	4,011,937,948	3,759,684,025	3,745,805,592	3,759,684,020	3,759,684,020
TOTAL LCC	8,000,328,305	7,573,345,613	7,510,690,673	7,563,505,331	7,464,743,134

Step 6, Life Cycle Costs

**SUMMARY
Life Cycle Costs**

	Status Quo	Original Market Plan	100% Contract	Alt 1	Alt 2
Facility Being Reviewed: Gulfport					
Recurring	487,667,399	89,892,089	311,764,635	89,836,517	89,836,517
Non Recurring	54,048,763	1,096,238	0	1,096,238	1,096,238
Total	541,716,162	90,988,327	311,764,635	90,932,755	90,932,755
Receiving Facility 1: Biloxi					
Recurring	\$ 3,357,911,366	\$ 2,004,687,588	\$ 1,850,170,109	\$ 1,985,783,919	\$ 1,897,739,681
Non Recurring	\$ 88,762,820	\$ 22,428,048	\$ 28,084,522	\$ 33,087,572	\$ 21,541,755
Total	3,446,674,186	2,027,115,636	1,878,254,631	2,018,871,491	1,919,281,436
Receiving Facility 2: Eastern Southern Hospital					
Recurring	-	\$ 1,613,888,192	\$ 1,488,943,036	\$ 1,613,888,193	\$ 1,613,888,193
Non Recurring	-	\$ 36,585,838	\$ 35,054,468	\$ 36,585,838	\$ 36,585,838
Total	0	1,650,474,030	1,523,997,504	1,650,474,031	1,650,474,031
Receiving Facility 3: New Orleans					
Recurring	\$ 3,866,372,812	\$ 3,726,339,789	\$ 3,726,339,784	\$ 3,726,339,784	\$ 3,726,339,784
Non Recurring	\$ 145,505,458	\$ 27,352,383	\$ 27,352,383	\$ 27,352,383	\$ 27,352,383
Total	4,011,878,270	3,753,692,172	3,753,692,167	3,753,692,167	3,753,692,167
TOTAL LCC	8,000,268,618	7,522,270,165	7,467,708,937	7,513,970,444	7,414,380,389

Step 6, Net Present Value

NPV Rerun 10/29/03					
	Status Quo	Original Market Plan	100% Contract	Alternate 1	Alternate 2
Facility Being Reviewed: Gulfport					
Recurring	-	369,076,027	64,710,900	370,672,160	370,672,160
Non Recurring	-	\$ 52,952,525	\$ 54,556,152	\$ 52,952,525	\$ 52,952,525
Total	-	408,350,439	105,099,643	409,946,572	409,946,572
Receiving Facility 3: New Orleans					
Recurring	-	\$ 134,100,848	\$ 141,789,699	\$ 134,100,853	\$ 134,100,853
Non Recurring	-	\$ 118,153,075	\$ 124,342,657	\$ 118,153,075	\$ 118,153,075
Total	-	252,253,923	266,132,356	252,253,928	252,253,928
Receiving Facility 1: Biloxi					
Recurring	-	\$ 1,352,196,758	\$ 1,530,795,247	\$ 1,371,100,427	\$ 1,458,316,807
Non Recurring	-	\$ 66,334,772	\$ 74,181,460	\$ 55,675,248	\$ 67,221,065
Total	-	1,418,531,530	1,604,976,707	1,426,775,675	1,525,537,872
Receiving Facility 2: Eastern Southern Hospital					
Recurring	-	\$ -1,423,266,402	\$ -1,455,060,772	\$ -1,615,567,363	\$ -1,615,567,363
Non Recurring	-	\$ -36,585,838	\$ -31,510,302	\$ -36,585,838	\$ -36,585,838
Total	-	-1,459,852,240	-1,486,571,074	-1,652,153,201	-1,652,153,201
TOTAL					
		619,283,652	489,637,632	436,822,974	535,585,171

Updated Numbers:	modified additional revenue from Gulfport Enhanced use from \$6,300,000 to \$630,000
	modified 100% to reflect lease for New Orleans Spec Care instead of New construction
	modified 100%, corrected selected cost scen to reflect wl returned to Gulfport for PC, SC, AD

Step 6, Net Present Value

SUMMARY Net Present Value

NPV					
	Status Quo	Original Market Plan	100% Contract	Alt 1	Alt 2
Facility Being Reviewed: Gulfport					
Recurring	-	397,775,310	175,902,764	397,830,882	397,830,882
Non Recurring	-	52,952,525	54,048,763	52,952,525	52,952,525
Total	-	450,727,835	229,951,527	450,783,407	450,783,407
Receiving Facility 1: New Orleans					
Recurring	-	\$ 140,033,023	\$ 140,033,028	\$ 140,033,028	\$ 140,033,028
Non Recurring	-	\$ 118,153,075	\$ 118,153,075	\$ 118,153,075	\$ 118,153,075
Total	-	258,186,098	258,186,103	258,186,103	258,186,103
Receiving Facility 2: Biloxi					
Recurring	-	\$ 1,353,223,778	\$ 1,507,741,257	\$ 1,372,127,447	\$ 1,460,171,685
Non Recurring	-	\$ 66,334,772	\$ 60,678,298	\$ 55,675,248	\$ 67,221,065
Total	-	1,419,558,550	1,568,419,555	1,427,802,695	1,527,392,750
Receiving Facility 3: Eastern Southern Hospital					
Recurring	-	\$ -1,421,587,232	\$ -1,488,943,036	\$ -1,613,888,193	\$ -1,613,888,193
Non Recurring	-	\$ -36,585,838	\$ -35,054,468	\$ -36,585,838	\$ -36,585,838
Total	-	-1,458,173,070	-1,523,997,504	-1,650,474,031	-1,650,474,031
TOTAL		670,299,413	532,559,681	486,298,174	585,888,229

Step 7, Alternative Analysis

Preferred alternative description and rationale:	ALT #1 - Close Gulfport Division, convert property to a revenue-producing Enhanced-Use Leasing site. Construct New Major construction at Biloxi to accommodate patient workload from Gulfport, Keesler AFB workload, new and expanded programs from the CARES planning initiatives, and additional services to DoD partners. The rationale for this alternative over others considered, is control and prediction of the outcomes for veteran patient services in a single consolidated location, to produce a single standard of care; Consolidation, along with the Enhanced-Use Leasing revenue stream will yield cost efficiencies unmatched in any other scenario. This alternative is the most balanced alternative in terms of workload, infrastructure, and VA mission and goals.				
	Status Quo	Market Plan	100% Contract	Alternate # 1	Alternate # 2
Short Description:	Gulf Coast Veterans Health Care System operates campuses at Biloxi and Gulport.	Close Gulfport Division and enter into an enhanced use leasing agreement for the majority of the property. Enter into a sharing agreement for provision of clinical services with Keesler Air Force Base. Additional space will be provided at Biloxi via minor and NRM construction.	Close Gulfport Division and contract out clinical workload to the community, enter into an enhanced use leasing agreement for the majority of the property.	Close Gulfport Division and enter into an enhanced use lease agreement for the majority of the property. Construct new facilities at Biloxi via major construction to accommodate federal healthcare in the area to include: services currently at Gulfport and services currently provided to Keesler Air Force Base, i.e., inpatient psychiatry.	Close Gulfport Division and enter into an enhanced use leasing agreement for the majority of the property. Enter into a sharing agreement for provision of clinical services with Keesler Air Force Base. Additional space will be provided at Biloxi via minor and NRM construction. This option was the original market plan alternative # 1. VISA 16's original alternatives have been switched due to recent changes in space availability at Keesler Air Force Base. An alternative which includes sharing with Keesler was retained as local command support for sharing may change again during the CARES process.
Orig. Total Construction Costs		\$49,888,232	\$53,948,128	\$60,547,756	\$49,001,939
New Total Construction Costs		\$49,888,232	\$44,638,782	\$60,547,756	\$49,001,939
Orig. Life Cycle Costs	\$8,000,268,618	\$7,522,270,165	\$7,467,708,937	\$7,513,970,444	\$7,414,380,389
New Life Cycle Costs	\$8,000,328,305	\$7,573,345,613	\$7,510,690,673	\$7,563,505,331	\$7,464,743,134
Impact on Access	Limitations on access due to continuation of dual campus for veterans services.	Some improvement in access would be expected, however, coordination with Keesler AFB for services is in doubt.	Limited mental health services in the communities. Discontinuation of in house services would adversely impact access to inpatient and outpatient mental health services.	Preferred alternative, which would improve access greatly. Total control of patient access could be achieved due to single campus.	Some improvement in access would be expected, but due to current status of long-range commitment from Keesler AFB, could jeopardize complete access for veterans.

Step 7, Alternative Analysis

Preferred alternative description and rationale:	ALT #1 - Close Gulfport Division, convert property to a revenue-producing Enhanced-Use Leasing site. Construct New Major construction at Biloxi to accommodate patient workload from Gulfport, Keesler AFB workload, new and expanded programs from the CARES planning initiatives, and additional services to DoD partners. The rationale for this alternative over others considered, is control and prediction of the outcomes for veteran patient services in a single consolidated location, to produce a single standard of care; Consolidation, along with the Enhanced-Use Leasing revenue stream will yield cost efficiencies unmatched in any other scenario. This alternative is the most balanced alternative in terms of workload, infrastructure, and VA mission and goals.
---	---

	Status Quo	Market Plan	100% Contract	Alternate # 1	Alternate # 2
Impact on Quality	Quality would remain as is in status quo, with little or no means for improvement.	Quality would be improve due to a single standard of care, however issues with the Keesler component would restrict quality measures.	Quality would decrease due to the inability to maintain single standard of care.	Quality would greatly improve due to consolidated campus, which would result in a single standard of care. Total control of quality performance measures would be attainable without outside issues.	Quality would be improved, however, due to uncertain programmatic planning and continued sharing agreements with Keesler AFB, many questions would be unresolved as to the quality of patient care.
Impact on Staffing & Community	Staffing issues would remain constant in status quo, with little change from the existing.	Staffing issues will change in the consolidated alternative, but given the time of complete transfer, and through attrition, there will be little or no negative impacts on staffing. Community improvements will result in an expansion of the Biloxi campus, and could be even more positive for Gulfport as a result of the Enhanced-Use Leasing plan.	High impact on staffing. Discontinuation of in-house patient services would require immediate adjustment in employee staffing levels.	Staffing issues will change due to the consolidation from two to one division. However, due to timelines for complete transfer and activation of of clinical service programs at Biloxi, and attrition through this timeline, little or no negative staffing effects will be encountered, and no Reduction in Force is anticipated.	Staffing issues will change due to the consolidation to a single campus at Biloxi, but due to timelines for completion of the transfer of services, and through attrition, little or no negative impacts are expected. Community issues could be effected subject to sharing agreements with Keesler, and the availability of medical service workload predictability at Keesler AFB, which is an unknown quantity at this time.
Impact on Research and Education	In the status quo alternative, there will be little or no change in the levels of Research of Education.	Due to the consolidation into one campus, and the potential for new educational partners and other proactive uses on the Enhanced-Use Leasing of the Gulfport campus, some additional research and educational support could be expected.	there will be little or no change in the levels of Research of Education.	Consolidation into a single campus at Biloxi will offer conditions favorable for increased research and educational improvements. If the enhanced use plan at Gulfport becomes a reality, additional educational benefits directly connected to the VA mission could be expected. Research could be positively affected due to increase in clinical programs.	Some additional increase in research and education support would be expected due to consolidation and some new programs, however, due to the unknown quantity of future sharing agreements with Keesler, specific positive indicators are not currently available to assess the future.

Step 7, Alternative Analysis

Preferred alternative description and rationale:	ALT #1 - Close Gulfport Division, convert property to a revenue-producing Enhanced-Use Leasing site. Construct New Major construction at Biloxi to accommodate patient workload from Gulfport, Keesler AFB workload, new and expanded programs from the CARES planning initiatives, and additional services to DoD partners. The rationale for this alternative over others considered, is control and prediction of the outcomes for veteran patient services in a single consolidated location, to produce a single standard of care; Consolidation, along with the Enhanced-Use Leasing revenue stream will yield cost efficiencies unmatched in any other scenario. This alternative is the most balanced alternative in terms of workload, infrastructure, and VA mission and goals.				
	Status Quo	Market Plan	100% Contract	Alternate # 1	Alternate # 2
Optimizing Use of Resources	The status quo would not optimize resources, and is one of the reasons for consolidation.	This alternative resolves the issue of dual campus close proximity, and would have a drastic positive effect on resource cost. But due to the unknown issues with the sharing agreement's future with Keesler AFB, future resource issues will still remain in doubt.	100% contract is not the most cost effective alternative. It does not allow for the potential of joint venturing with DOD. Joint venture would result in optimizing resources for both DOD and VA.	This alternative would have the greatest positive effect of resource accountability. By consolidating all services, and providing the potential for expanded workload, including additional referral workloads from other medical centers, and supporting the Eastern Southern Market, this resourceplan will be the most cost-effective over the planning period.	This alternative resolves the issue of dual campus's in close proximity, and would have a drastic positive effect on resource cost. But due to the unknown issues with the sharing agreement's future with Keesler AFB, future resource issues will still remain in doubt.
Support Other Missions of VA	Continues the levels of DoD support as currently provided by sharing agreements.	Could enhance future DoD sharing agreements, specifically with Keesler AFB, but due to unknown future directions of Keesler medical management, the entire support mission to Keesler is undetermined.	Decrease level of support provided to DOD. Gulfport currently provides mental health services for DoD. This support would not be possible under the 100% contract option.	For this preferred alternative, DoD sharing will be increased at every level possible, including the potential of new sharing partners, and including the support given to the Eastern Southern Market.	Could enhance future DoD sharing agreements, specifically with Keesler AFB, but due to unknown future directions of Keesler medical management, the entire support mission to Keesler is undetermined.
Other Significant Considerations	In the status quo, cost of operations and seamless patient care improvements cannot improve.	Consolidation into one campus will benefit operation and maintenance costs, however, the potential unknowns with extensive sharing agreements with Keesler AFB, are impossible to plan effectively over the planning period. Enhanced-Use Leasing of the Gulfport site will be a positive and revenue-producing vehicle for supporting the infrastructure needs of the Biloxi campus.	Extreme concern regarding ability to maintain quality of care.	This alternative solution offers the best future plan for serving veterans in this market area, including the potential for incorporating additional and transferred workload. A single standard of care and improvement of all performance measures can be achieved under one physical location. The potential success of the Gulfport Enhanced-Use Leasing plan could well support the entire infrastructure needs of the Biloxi campus.	Consolidation into one campus will benefit operation and maintenance costs, however, the potential unknowns with extensive sharing agreements with Keesler AFB, are impossible to plan effectively over the planning period. Enhanced-Use Leasing of the Gulfport site will be a positive and revenue producing vehicle for supporting the infrastructure needs of the Biloxi campus.